



*You are cordially invited to attend a  
Change of Command Ceremony  
at which  
General Douglas M. Fraser, USAF  
relinquishes command of  
United States Southern Command to  
General John F. Kelly, USMC  
on Monday afternoon, the nineteenth of November  
two thousand twelve  
at four o'clock  
Headquarters, United States Southern Command  
9301 NW 33<sup>rd</sup> Street, Doral, Florida*

*R.S.V.P. by 31 October  
(305) 437-1057/1058*

*Class B Uniform/Service Equivalent  
Civilian Informal*

*Presiding Officials*

*The Honorable Leon E. Panetta  
Secretary of Defense*

*General Martin E. Dempsey, USA  
Chairman, Joint Chiefs of Staff*

*You are cordially invited to attend a  
welcoming reception  
in honor of  
General and Mrs. John F. Kelly  
immediately following the ceremony*

*Due to security requirements,  
kindly request you arrive by 3:30 p.m.*

*The 13<sup>th</sup> U.S. Army Band will be  
conducting a pre-ceremony concert*